

## Our Purpose

To drive the visitor economy growing its value to Scotland.

## Our Vision

Contribute to a vibrant and dynamic visitor economy, creating better places for people to live, work and visit.

## Our Mission

Through strategic leadership and industry partnerships, lead, support and contribute to a globally competitive visitor economy, highlighting the benefits of tourism \& events in delivering the very best for our visitors, our businesses, our people, our communities and our environment.


## Activity Pillars

| Stimulating demand | Supporting tourism \& events businesses | Working collaboratively with community, destination \& sector organisations | Enhancing our organisation insight, capability, planning \& compliance | Supporting \& enabling our people |
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## Context

What does success look like?

Success will be in delivering against these 4 S outcomes for:

- Our visitors
- Our industry
- Our communities


## SPREAD

Spread of customers through the year and across Scotland

## SPEND

Increased yield from each visit

## SUSTAINABILITY

Improved environmental footprint and conservation of natural and cultural heritage

## SATISFACTION

Improved end-to-end stakeholder experience

## Visitor data 2022/23

## Who came to Scotland?

In 2022 GB accounted for 81\% visits and
$52 \%$ spend (down from $55 \%$ pre Covid)

- In 2023 at the end of Qtr 3 domestic visits down 3\% on 2022 YTD and expenditure flat

In 2022 International spend was up 24\% on 2019

- In 2023 at the end of Qtr 3, international visits YTD up 33\% on 2022 and spend up 19\%

Day visit market spend of $£ 3.9$ BN in 2022

- In 2023 at the end of Qtr 3, day visits are up 6\% YTD


### 13.5M <br> GB overnight trips

### 3.2M

International visits

## £3.4BN

GB overnight spend

##  <br> International spend <br> £3.28N

Who came to Scotland in 2022?
International Spend and Visit


## Market Prioritisation

Investing to maximise impact


## Building blocks of our approach

- Strong Destination Brand - showcasing Scotland as a destination that delivers "powerfully enriching personal experiences"

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Market Prioritisation - an investment model to deliver the greatest return on investment

Market \& Product Development - creating memorable experience that meet the needs of our visitors

Storytelling - a creator \& curator of social $1^{\text {st }}$ content to drive destination advocacy

Integrated Marketing across the customer journey with paid, earned \& owned channels working together to make Scotland discoverable

Partnerships to leverage the might of others \& facilitate conversion - Destination, Sector, Commercial, Media, Strategic Partners

Integrated Marketing Delivery
Reaching the visitor at every stage of their journey


## - YouTube

## © Meta

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| Storytelling Calendar: | To inspire people to experience Scotland and make sustainable choices during their stay. |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Content proposition: | THE inside source of what's happening in Scotland, providing the best ideas and practical advice for your trip |  |  |  |  |
| Key Sectors: | Outdoor Adventures |  | Food \& Drink \& Agritourism |  | Culture \& Curiosity |
|  | - Scotland's landscapes \& nature <br> - Outdoor Active inc. Cycling \& Walking <br> - Wellness \& wellbeing |  | Local sustainable produce Unique places to eat \& drink Rural escapes, farm stays \& on-farm adventures |  | festivals <br> \& museums <br> mmunities / city neighbourhoods |
|  | $\leftarrow$ Connecting to Bookable Experiences: Visitor Attractions, Tours \& Experiences, Events, Places to Stay, Places to Eat \& Drink $\rightarrow$ |  |  |  |  |
| Seasonal Calendar: | Spring <br> Outdoor Adventures <br> Foodie Delights Island Hopping Cultural Festivals Great Days Out Farm Stay Retreats | Summer <br> Festival Fever Coastal Retreats Off-the-beaten path Water Adventures Sunset scenes Street Foods |  | Autumn <br> Landscape \& Nature <br> Dark Skies <br> Cultural Festivals <br> Seasonal Foodie Experiences <br> Cosy Stays <br> Tranquil Retreats | Winter <br> Coorie <br> Outdoor Adventures <br> Stargazing \& Northern Lights <br> Festive Spirit <br> Winter Festivals <br> Shop Local |
| Content Type \& Sources: | - Article <br> - Listicle <br> - Itinerary <br> - Guides <br> - Video |  |  | Enriching content with different perspectives: <br> - VS network <br> - Industry network <br> - Influencer \& PR activity extension <br> - Expert guest contributors |  |






Whisky \& Distilleries | Speyside's Malt Whisky Trail
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## SPEYSIDE'S MALT WHISKY TRAIL

Scotland's Malt Whisky Trail is the only trail of its kind in the world. Set in the heart of stunning Speyside, this trail takes in seven world-famous working distilleries, one historic distillery and the fascinating Speyside Cooperage.

Speyside is often called 'Malt Whisky Country' as its home to more than half of Scotland's malt whisky distilleries and is one of the country's five whisky regions.

## Start / Finish Glenlivet / Forres

## Email Marketing

Moray Speyside continues to feature within our email programme to over one million global contacts, across 15 markets in 5 languages

TRAVEL TO THE HEART OF IT ALL

Discover globally iconic
distilleries, meet the crafters and connect with others united by the love of whisky.
Each email is designed with seasonality and geographic spread in mind, while promoting responsible tourism. We signpost to businesses and regional
 locations highlighting experiences and travel inspiration.


Elgin Cathedral

## READY MADE ADVENTURE

Fall in love with our food and drink, discover the great outdoors or step back in time with our vast history. Take your time. There is no rush.


GLOWING SKIES
Seeing is believingI Check out beautiful sunrise spots from around Scotland, sure to set your wanderlust ablaze. Experience a kaleidoscope of colour on a refreshing coastal walk, from crashing blue and green seas to the ginger, blonde and black Highland cows on land


WHISKY - EEN TIJDLOZE KLASSIEKER
Hef samen met ons het glas op onze nationale drank - vandaag, op World Whisky Day. Verdiep ie in het traditionele meesterambacht ontdek onze iconische en nieuwe distilleerderijen, plan authentieke ervaringen - al deze geweldige momenten kun je ervaren tijdens je volgende reis.

© VS / Luigi Di Pasquale

NEW: TASTE OF MORAY SPEYSIDE

Explore this flavourful food and drink trail, meeting dedicated makers, savouring exquisite drinks, and enjoying diverse regional culinary delights.

SAMPLE MORE

HAND PICKED EVENTS FOR YOU


## SPIRIT OF THE

 SPEYBe captivated by the best of traditional and modern Celtic music with concerts, ceilidhs, workshops and fairs at Moray's folk festival, 21-23 July.

Press \& PR


Above: Moray Coast as a lessbusy location to visit in Scotland, in the Telegraph online (reach: 675,000).

 y-

12 Taste a few whiskies.







Above: Glenfiddich Distillery in Moray Speyside in Travel + Leisure (US); reach: 2.3 million.

Les Echos Weekend, France, right;
Whisky tourism goes from strength to strength', Speyside whisky region
featured prominently (reach: 135k).

ADAC Urlaub magazine feature
(Germany), left; The article features a
full page on exploring the Malt Whisky
Trail (reach: 160k).


## TRAVEL LOOKS DIFFERENT IN 2024

Visitor trends
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## Consumer sentiment - Jan to Jun 2024 intenders

## There is a strong aspiration to take a UK domestic trip amongst the UK public - but intention is not always converted to an actual trip.

More than half (53\%) of the UK population are anticipating taking a domestic holiday or short break between January and June
$12 \%$ of trip intenders plan to travel to Scotland - slight increase on 2023 (and $3^{\text {rd }}$ highest behind London and SW).


Families (between pre-nesters and older independents) make up the largest proportion of Scotland intenders (1 in 3) - although this includes couples.

Retirees are smaller in number but are more likely to have booked/committed to the trip.


The Highlands most popular planned destination for Scotland residents (50\%). 21\% (2 ${ }^{\text {nd }}$ most popular) for non-residents.

Walking, visiting heritage sites and cultural attractions and trying local food and drink are the leading activities planned.

# Top global trends that will impact the Scottish tourism and events industry over 2024-2027 



People with passion
Evolution towards more connected travel experiences that gives rise to a tourism model that focuses on deep, authentic community engagement and tailored journeys placing people at the heart


Places and immersive experiences
Global shift towards authentic travel, prompting the industry to offer deeper cultural connections and personalised exploration, particularly for Scotland's rich heritage and hidden gems


Power to change
A new generation of travellers are increasingly eager to access responsible and meaningful experiences and events. Businesses will need to continue to adapt and embrace to fulfil this consumer desire

## Using these trends to evolve your marketing

## People with passion

- Use personal stories and local characters to create connection
- Shout out local heroes (historic or current)
- Use historic recipes to spotlight local produce
- Rebrand self-guided routes "in the footsteps of a local figure"
- Lean into themes of local characters or mythology
- Personalisation - exclusive offers and "wow" moments


## Places and immersive experiences

- Encourage and provide inspiration for longer stays
- Create "brand identify clusters"
- Theme content around local history, industry, product or wildlife
- Signpost visitors through multiple linked attractions
- Showcase small festivals, markets and cultural events around local themes
- Feature self-guided tours using QR codes with signposting across various businesses - shops, museums, cafés


## Power to change

- Align business values with the consumers you want to reach
- Ensure content highlight eco, ethical and accessibility considerations
- Purchase local where possible and collaborate with other local businesses
- Shout about Corporate Social Responsibility initiatives and sustainable practices
- Highlight investment in or access to technology such as EV chargers, solar panels etc


## HOW WE FIND \& BOOK HOLIDAYS IS CHANCING

Behaviour and tech trends

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## Booking trends

## The path to purchase is complex and not linear



On average, travellers view 141 pages of travel content in the 45 days prior to booking

Technology trends
Social media is a key part of the search journey


... of millennial travellers consult social media for inspiration. *<br>40\% of young users used TikTok or<br>Instagram, to find a place for lunch. **

Technology trends
Video is dominating consumer media


## Booking trends

Visitors are increasingly booking ahead

## $67 \%$

of global travellers book
activities and experiences
online ahead of travel *

of Gen Z say it is important that they can book their trips
entirely online *
activity tickets sold via
Expedia in 2023 up 55\%
on 2022**

Expedia searches for 180+ days are growing over 10\% WoW (Dec) for Scotland **

## Booking trends

Role of travel trade

$73 \%$
of long-haul travellers book some or all elements of their holiday as part of a package

of short-haul travellers book some or all elements of their holiday as part of a package

Scotland $\mid$ Alba

## PRODUCT \& DISTRIBUTION DEVELOPMENT

The 4 pillars of VisitScotland's Business Advice

Supporting industry to drive future business success, growing the value of tourism to Scotland.

Responding to consumer trends and changing expectations Supporting businesses to be discoverable and bookable. Internationalisation - working with the travel trade

## RESPONSIBLE TOURISM

How you can make your business more sustainable
Creating a climate action plan
How to be an accessible and inclusive business

## DIGITAL SKILLS

How to improve your digital skills and enhance your online performance

## QUALITY

Responding to consumer trends and changing expectations New, free-to-access quality advice programme

## PRODUCT DEVELOPMENT

- High end/exclusive
- Families
- Groups
- Location
- History/heritage - stories
- Local food and drink
- Attractions/Cafes
- Accommodation, retailers, tour guides, bike hire etc

Who can you work in partnership with?

## Routes to market

You need to be seen and be bookable



Ensure tourism in Scotland is inclusive


Support the protection, and considerate enjoyment of Scotland's Natural \& Cultural Heritage

Ensure Tourism contributes to thriving communities


## Supporting you in those next steps

## New Climate Action Planner

This month will see the launch of a new and enhanced Climate Action Planner and Toolkit

- A new tool to assist businesses with the calculations of their direct and indirect emissions to build a snapshot of their total carbon footprint
- The planner will help you prioritise quick win actions that will be little to no cost but will feed into longer term actions
- Along with the new planner we have also launched new guidance and toolkit to assist businesses in developing responsible itineraries for their visitors


GREEN CERTIFICATION SCHEMES FOR TOURISM BUSINESSES
Discover why your tourism business should join a green certification scheme and what schemes
are available.

Showcase your green credentials

## Manage your sustainability actions

 Tacking climate change is one ofthe biggestchallenges facing sactist toursm now. onsumer
 doubled in the last decade. Visitior are
increasingly seeking out businesses and destinations with exeelent griseense credentials.


## DIGITAL SKILLS

- Essentials of digital marketing
- Get started with digital marketing
- Improve your online performance
- Know your customers


## DIGITAL SKILLS

Learn how to improve your digital skills and enhance the online performance of your Scottish tourism business.
Six tips on
improving your
social media
presence $\longrightarrow$

Understanding the online user journey

Using influencer marketing to promote your business $\qquad$
Using Tripadvisor for your tourism business

| Understanding the online user journey | Creating good content to promote your business |
| :---: | :---: |
| Using influencer marketing to promote your business $\qquad$ | The importance of using good imagery online $\qquad$ |

Guide to Google's Things to Do platform

Using Facebook effectively

Using email marketing to improve your performance

How Google Business Profile can benefit you

A beginner's guide to on-page SEO

Online travel agents

Using video to improve your marketing plan

How to choose an online booking system

## QUALITY \& BUSINESS ADVICE

- VisitScotland's Quality Assurance (QA) schemes will come to an end on 31 March 2025.
- Decision informed by Strategic Review and in response to changing consumer and business landscape.
- New, free-to-access business advice programme to be developed, with quality embedded and a focus on continual improvement.
- Transition period over 2024/25:
- Retiral of the QA Schemes (now closed to new entries)
- All current gradings will remain in place until 31 March 2025
- No charge to participants in 2024/25



## QUALITY \& BUSINESS ADVICE

## We will:

- Continue to play an important role in providing quality advice to businesses, helping to drive up the quality of Scotland's tourism product and the visitor experience.
- Reach more businesses with relevant insight and quality advice to ensure Scotland offers quality visitor experiences in all areas of the visitor economy.


## How:

- By developing a new Tourism Business Advice programme that will connect businesses with tailored and timely business advice, prioritising a more streamlined digital customer journey and quality digital content.
- By taking a place-based approach, we will ensure that we realise the sector strengths \& harness the distinct opportunities of each destination.
- Ongoing engagement with stakeholders and industry to help shape and inform our business advice programme.



## Key Takeaways

## Be Distinctive

Tell your story and showcase what makes you unique and compelling

## Be Discoverable

Be present and stand out across touch points to inspire early and often

## Be Inclusive

Tailor your offering to meet the needs of the individual and maximise value add opportunities

## Be Collaborative

Consider where partners can maximise your offering, extend your reach and improve your impact

## Be Bookable

Make sure you are bookable through multiple direct and indirect routes, with accurate and up-to-date listings, rates and information

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