

### **Our Purpose**

To drive the visitor economy growing its value to Scotland.

### **Our Vision**

Contribute to a vibrant and dynamic visitor economy, creating better places for people to live, work and visit.

### **Our Mission**

Through strategic leadership and industry partnerships, lead, support and contribute to a globally competitive visitor economy, highlighting the benefits of tourism & events in delivering the very best for our visitors, our businesses, our people, our communities and our environment.



### **Activity Pillars**

Stimulating demand

Supporting tourism & events businesses

Working collaboratively with community, destination & sector organisations

Enhancing our organisation insight, capability, planning & compliance

Supporting & enabling our people



### Context

# What does success look like?

Success will be in delivering against these 4S outcomes for:

- Our visitors
- Our industry
- Our communities

# SPREAD

Spread of customers through the year and across Scotland

# **SPEND**

Increased yield from each visit

# SUSTAINABILITY

Improved environmental footprint and conservation of natural and cultural heritage

# SATISFACTION

Improved end-to-end stakeholder experience



### Visitor data 2022/23

### Who came to Scotland?

In 2022 GB accounted for 81% visits and 52% spend (down from 55% pre Covid)

 In 2023 at the end of Qtr 3 domestic visits down 3% on 2022 YTD and expenditure flat

In 2022 International spend was up 24% on 2019

In 2023 at the end of Qtr 3,
 international visits YTD up 33% on
 2022 and spend up 19%

Day visit market spend of £3.9BN in 2022

 In 2023 at the end of Qtr 3, day visits are up 6% YTD 13.5 M

GB overnight trips

3.2M

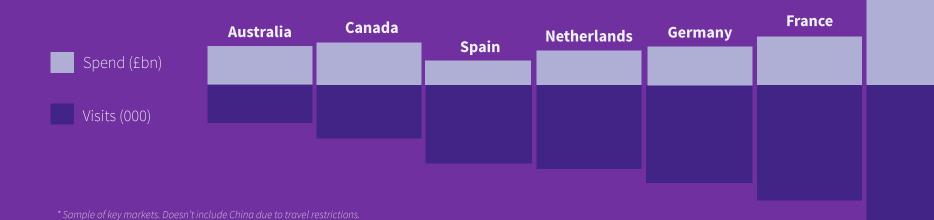
£3.4BN

GB overnight spend

£3.2BN

International spend

# Who came to Scotland in 2022? **International Spend and Visit**



Total £3.2 billion

US

Total 3.2 million



### **Market Prioritisation**

Investing to maximise impact

### **High Growth**

Core

**Opportunity** 

USA, Canada

UK, Germany, France

Australia, China, UAE, India, South Europe, Netherlands, Nordics

Growth potential and strong connectivity.

Established markets with room for growth. Will repeat visit and regionally.

Long-term growth potential with evidence of growing Scotland interest.



J

Build support framework that will drive visitors of

the future.

Continue to build awareness and propensity to visit.

Maximise conversion and promote longer stays and visits.

**Direct to consumer**: Scotland is Calling destination brand building; paid media campaign delivery.

**Direct to consumer**: Always-on storytelling connecting narrative to industry product. Amplification via PR & social led strategy.

**Working with intermediaries**: Increase Scotland tour programmes and itineraries offered by tour operators, travel advisors and airline/ferry vacation arms.

**Connectivity**: Influence airlines to increase direct connectivity/frequency to Scotland – extend season to year-round. Influence train / ferry offering for Europe / UK visitors.



# Building blocks of our approach



Strong Destination Brand – showcasing Scotland as a destination that delivers "powerfully enriching personal experiences"



Market Prioritisation – an investment model to deliver the greatest return on investment



Market & Product Development – creating memorable experience that meet the needs of our visitors



Storytelling – a creator & curator of social 1st content to drive destination advocacy



Integrated Marketing across the customer journey with paid, earned & owned channels working together to make Scotland discoverable



Partnerships to leverage the might of others & facilitate conversion – Destination, Sector, Commercial, Media, Strategic Partners



### **Integrated Marketing Delivery**

Reaching the visitor at every stage of their journey

























Storytelling Calendar:	To <b>inspire</b> people to <b>experience</b> Scotland and make <b>sustainable</b> choices during their stay.					
Content proposition:	THE inside source of what's happening in Scotland, providing the best ideas and practical advice for your trip					
Key Sectors:	Outdoor Adventures		Food & Drink & Agritourism		Culture & Curiosity	
	<ul> <li>Scotland's landscapes &amp; nature</li> <li>Outdoor Active inc. Cycling &amp; Walking</li> <li>Wellness &amp; wellbeing</li> </ul>		<ul> <li>Local sustainable produce</li> <li>Unique places to eat &amp; drink</li> <li>Rural escapes, farm stays &amp; on-farm adventures</li> </ul>		<ul> <li>Events &amp; festivals</li> <li>Ancestry</li> <li>Galleries &amp; museums</li> <li>Film &amp; TV</li> <li>Local communities / city neighbourhoods</li> </ul>	
	← Connecting to Bookable Experiences: Visitor Attractions, Tours & Experiences, Events, Places to Stay, Places to Eat & Drink→					
Seasonal Calendar:	Spring Outdoor Adventures Foodie Delights Island Hopping Cultural Festivals Great Days Out Farm Stay Retreats	Summer Festival Fe Coastal Re Off-the-be Water Adv Sunset sce Street Foo	etreats aten path entures enes	Autumn Landscape & Nature Dark Skies Cultural Festivals Seasonal Foodie Experiences Cosy Stays Tranquil Retreats		Winter Coorie Outdoor Adventures Stargazing & Northern Lights Festive Spirit Winter Festivals Shop Local
Content Type & Sources:	<ul> <li>Article</li> <li>Listicle</li> <li>Itinerary</li> <li>Guides</li> <li>Video</li> </ul>			<ul> <li>Enriching content with different perspectives:</li> <li>VS network</li> <li>Industry network</li> <li>Influencer &amp; PR activity extension</li> <li>Expert guest contributors</li> </ul>		













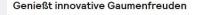
Total Social Engagement

visitscotland 📀



**Organic** 

Social



In Schottlands Küchen trifft Alt auf Neu. Während Klassiker wie Haggis, Fish 'n' Chips und schottischer Porridge ein Muss sind, bringen frische Öko-Lebensmittel aus der Region und innovative Gewürz-Variationen neue Kreationen an die Tagesordnung. Von gehobener Küche in angesehenen Sternerestaurants, über Streetfood am Meer bis hin zu preiswerten Lokalen in der Nachbarschaft, findet in Schottland jeder Gast die richtige Adresse.







Doch was wäre ein Schottlandurlaub ohne das Nationalgetränk haben: Whisky. Das "Wasser des Lebens" wird seit mehreren Jal Schottland mit viel Hingabe produziert. Dabei unterscheidet es Region. Ob aus den Highlands, der Speyside oder von den scho gibt es rund 130 aktive Destillerien in Schottland, die alle ihren g Whiskyherstellung verfolgen. Macht eine Destillerieführung mit Whiskyverkostung oder stoßt mit den Einheimischen mit einem der typischen Pubs an. Ein Highlight für Whisky-Fans ist außerd einzigartige Malt Whisky Trail in Speyside. Er führt an sieben we einer historischen Brennerei und der faszinierenden Böttchere





#### Innovative tastes Discover the stories and people who nurture our Scottish produce through field to fork agritourism experiences. Enjoy local delights like Shetland salmon, Stornoway Black Pudding, Arbroath Smokies, and Aberdeen Angus beef, not forgetting our finest Scottish whisky, gin, and craft ales. Speyside is a whisky lover's dream, as

home to over half of Scotland's distilleries, or visit the Isle of Islay for an Island dram and distillery tour. Look out for businesses with Taste Our Best accreditation, highlighting they use quality ingredients of Scottish provenance. And don't forget o try haggis, Scotland's iconic dish! There are plenty of tasty vegan alternatives to cater for meat-free diners too.



culture trip

produced? | @ Richard Franks

Trips Culture Trips Rail Trips Private Trips Offers the world's greatest concentration of whisky producers. Many doors are

open for behind the scenes visits: try Glenlivet or The Balvenie for a tour to

Will you visit Glenlivet Distillery, where some of the world's most iconic whisky is

### **Spirit of the** Highlands & **Islands**

**72M** Paid media impressions







### Web content

# 12 TOP THINGS TO DO IN MORAY SPEYSIDE

Moray Speyside is a beautiful countryside region in the no VS.Co Scotland. You'll find it to the east of Inverness, running from the north coastline of the Moray Firth to the rugged Cairngorms in the south. Things to do in Moray include historic places, stunning viewpoints, outdoor activities and delicious food & drink.

23M
Annual web
visits to
vs.com

Highlands | Things to Do in and around Moray Speyside Itinerary

Scotland Alba

# THINGS TO DO IN AND AROUND MORAY SPEYSIDE ITINERARY





EXPLORE HISTORIC CASTLES
BALLINDALLOCH CASTLE

EXPLORE THE MAIN TOWN ELGIN



SEE UNIQUE CASTLE EXAMPLES DUFFUS CASTLE, ELGIN



BROWSE BEAUTIFUL TEXTILES

12 GET OUT ON THE GOLF COURSES MORAY SPEYSIDE











Whisky & Distilleries | Speyside's Malt Whisky Trail



# SPEYSIDE'S MALT WHISKY TRAIL

Scotland's Malt Whisky Trail is the only trail of its kind in the world. Set in the heart of stunning Speyside, this trail takes in seven world-famous working distilleries, one historic distillery and the fascinating Speyside Cooperage.

Speyside is often called 'Malt Whisky Country' as its home to more than half of Scotland's malt whisky distilleries and is one of the country's five whisky regions.

Start / Finish Glenlivet / Forres

Figures relate to coverage in last 12 months

### **Email Marketing**

Moray Speyside continues to feature within our email programme to over one million global contacts, across 15 markets in 5 languages

**1M**Global email contacts

Each email is designed with seasonality and geographic spread in mind, while promoting responsible tourism. We signpost to businesses and regional locations highlighting experiences and travel inspiration.

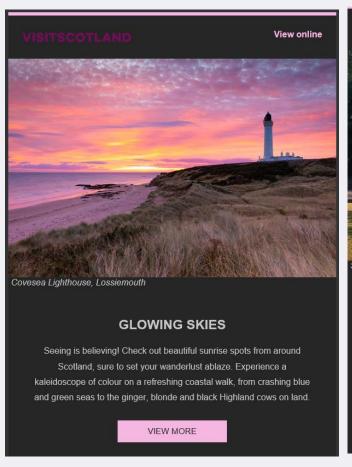


Elgin Cathedral

# READY MADE ADVENTURE

Fall in love with our food and drink, discover the great outdoors or step back in time with our vast history. Take your time. There is no rush.

**5 DAY ITINERARY** 







# HEART OF IT ALL

TRAVEL TO THE

Discover globally iconic distilleries, meet the crafters and connect with others united by the love of whisky.

SPEYSIDE ITINERARY



The Bothy Bus, Elgin

© VS / Luigi Di Pasquale

# MORAY SPEYSIDE

**NEW: TASTE OF** 

Explore this flavourful food and drink trail, meeting dedicated makers, savouring exquisite drinks, and enjoying diverse regional culinary delights.

SAMPLE MORE

# HAND PICKED EVENTS FOR YOU



Speyfest, Fochabers © Scottish Provincial Press/Daniel Forsyth

## SPIRIT OF THE SPEY

Be captivated by the best of traditional and modern Celtic music with concerts, ceilidhs, workshops and fairs at Moray's folk festival, 21-23 July.

**SPEYFEST** 

### **Press & PR**



Above: Moray Coast as a lessbusy location to visit in Scotland, in the **Telegraph** online (reach: 675,000).



Above: Glenfiddich Distillery in Moray Speyside in **Travel + Leisure** (US); reach: 2.3 million.



**ADAC Urlaub magazine feature** (**Germany**), left; The article features a full page on exploring the Malt Whisky Trail (reach: 160k).



Les Echos Weekend, France, right; 'Whisky tourism goes from strength to strength', Speyside whisky region featured prominently (reach: 135k).



# TRAVEL LOOKS DIFFERENT IN 2024

Visitor trends





### Consumer sentiment – Jan to Jun 2024 intenders

There is a strong aspiration to take a UK domestic trip amongst the UK public - but intention is not always converted to an actual trip.

More than half (53%) of the UK population are anticipating taking a domestic holiday or short break between January and June

Families (between pre-nesters and older independents) make up the largest proportion of Scotland intenders (1 in 3) – although this includes couples.

The Highlands most popular planned destination for Scotland residents (50%). 21% (2<sup>nd</sup> most popular) for non-residents.

12% of trip intenders plan to travel to Scotland – slight increase on 2023 (and 3<sup>rd</sup> highest behind London and SW).

Retirees are smaller in number but are more likely to have booked/committed to the trip.

Walking, visiting heritage sites and cultural attractions and trying local food and drink are the leading activities planned.









# Top global trends that will impact the Scottish tourism and events industry over 2024-2027



### People with passion

Evolution towards more connected travel experiences that gives rise to a tourism model that focuses on deep, authentic community engagement and tailored journeys placing people at the heart



### **Places and immersive experiences**

Global shift towards authentic travel, prompting the industry to offer deeper cultural connections and personalised exploration, particularly for Scotland's rich heritage and hidden gems



**Power to change** 

A new generation of travellers are increasingly eager to access responsible and meaningful experiences and events. Businesses will need to continue to adapt and embrace to fulfil this consumer desire





# Using these trends to evolve your marketing

### People with passion

- Use personal stories and local characters to create connection
- Shout out local heroes (historic or current)
- Use historic recipes to spotlight local produce
- Rebrand self-guided routes "in the footsteps of a local figure"
- Lean into themes of local characters or mythology
- Personalisation exclusive offers and "wow" moments

### **Places and immersive experiences**

- Encourage and provide inspiration for longer stays
- Create "brand identify clusters"
- Theme content around local history, industry, product or wildlife
- Signpost visitors through multiple linked attractions
- Showcase small festivals, markets and cultural events around local themes
- Feature self-guided tours using QR codes with signposting across various businesses shops, museums, cafés

### **Power to change**

- Align business values with the consumers you want to reach
- Ensure content highlight eco, ethical and accessibility considerations
- Purchase local where possible and collaborate with other local businesses
- Shout about Corporate Social Responsibility initiatives and sustainable practices
- Highlight investment in or access to technology such as EV chargers, solar panels etc





# HOW WE FIND & BOOK HOLIDAYS IS CHANGING

Behaviour and tech trends



# Booking trends

# The path to purchase is complex and not linear



in the 45 days prior to booking



# Technology trends

Social media is a key part of the search journey

... of millennial travellers consult social media for inspiration. \*

**40%** of young users used TikTok or Instagram, to find a place for lunch. \*\*



# Technology trends

Video is dominating consumer media

> 2.6 BN

YouTube is the second most popular search network, with >2.6 billion monthly active users





# Booking trends

# Visitors are increasingly booking ahead

67%

of global travellers book activities and experiences online **ahead** of travel \*

activity tickets sold via
Expedia in 2023 up 55%
on 2022 \*\*

83%

of Gen Z say it is important that they can book their trips entirely online \*

Expedia searches for 180+
days are growing over 10%
WoW (Dec) for Scotland \*\*



# Booking trends Role of travel trade

73%

of **long-haul** travellers book some or all elements of their holiday as <u>part of a package</u> 51%

of **short-haul** travellers book some or all elements of their holiday as <u>part of a package</u>

55%

of packages are booked through specialist tour operator or travel agent



# The 4 pillars of VisitScotland's Business Advice

Supporting industry to drive future business success, growing the value of tourism to Scotland.

# PRODUCT & DISTRIBUTION DEVELOPMENT

Responding to consumer trends and changing expectations Supporting businesses to be discoverable and bookable. Internationalisation – working with the travel trade

# **RESPONSIBLE TOURISM**

How you can make your business more sustainable Creating a climate action plan How to be an accessible and inclusive business

# **DIGITAL SKILLS**

How to improve your digital skills and enhance your online performance

# **QUALITY**

Responding to consumer trends and changing expectations New, free-to-access quality advice programme

# PRODUCT DEVELOPMENT

What is your unique proposition?

- Location
- History/heritage stories
- Local food and drink

- High end/exclusive
- Families
- Groups

What kind of customer do you want? Developing your proposition

What assets do you have?

- Excellent service
- Personalisation
- Unique experience
- Specific facilities

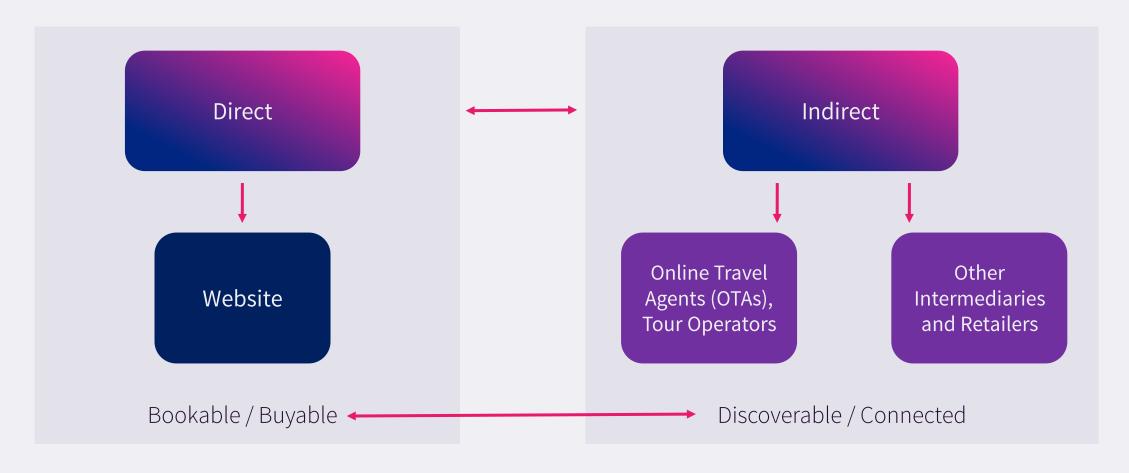
• Attractions/ Cafes

 Accommodation, retailers, tour guides, bike hire etc Who can you work in partnership with?



### **Routes to market**

You need to be seen and be bookable







Support Scotland's transition to a **low carbon economy** 



Ensure Tourism contributes to thriving communities

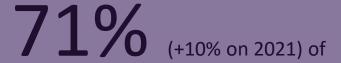
Ensure tourism in Scotland is **inclusive** 



Support the protection, and considerate enjoyment of Scotland's Natural & Cultural Heritage



Scotland | Alba



travellers want to make effort in next year to travel more sustainably <sup>2</sup>

61%

pandemic has made them want to travel more sustainably<sup>1</sup> 78% intend

to stay in a sustainable accommodation<sup>2</sup>

31% said that they didn't know how to find them<sup>1</sup>

49% believe

there aren't enough sustainable travel options<sup>1</sup>

Source: Booking.com Sustainable Travel Report 2021<sup>1</sup>& 2022<sup>2</sup>

# Supporting you in those next steps

### New Climate Action Planner

This month will see the launch of a new and enhanced Climate Action Planner and Toolkit

- A new tool to assist businesses with the calculations of their direct and indirect emissions to build a snapshot of their total carbon footprint
- The planner will help you prioritise quick win actions that will be little to no cost but will feed into longer term actions
- Along with the new planner we have also launched new guidance and toolkit to assist businesses in developing responsible itineraries for their visitors



Scotland Alba

Supporting your business 
Research and insights 
Events 
News About us 
Q

### **WELCOME TO** VISITSCOTLAND'S CORPORATE WEBSITE

VisitScotland is the national tourism organisation for Scotland. We support the responsible growth of the tourism and events sector so that the whole country benefits. Our corporate website brings you the latest industry news and advice, research and opportunities available to help our sector thrive.



Home









Scotland Alba

Supporting your business - Research and insights - Events - News About us - Q

Home > Supporting your business > Responsible tourism > Green certification scheme

Share 🔳 🔰 (f) (in

#### **GREEN CERTIFICATION SCHEMES FOR TOURISM** BUSINESSES

Discover why your tourism business should join a green certification scheme and what schemes are available

### Showcase your green credentials

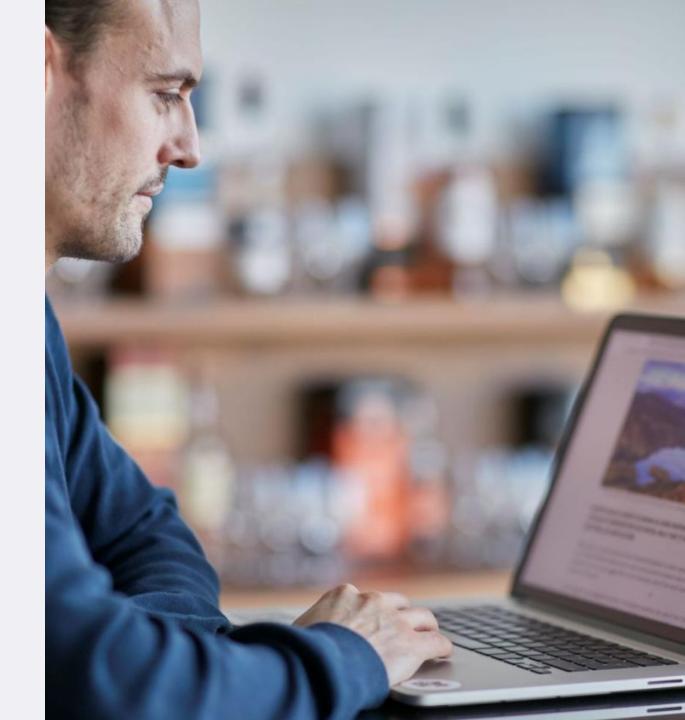
#### Manage your sustainability actions

challenges facing Scottish tourism now. Consumer concern over the environment and climate has creasingly seeking out businesses and destinations with excellent green credentials



# **DIGITAL SKILLS**

- Essentials of digital marketing
- Get started with digital marketing
- Improve your online performance
- Know your customers



### **DIGITAL SKILLS**

Learn how to improve your digital skills and enhance the online performance of your Scottish tourism business.

Six tips on improving your social media presence

**Understanding** the online user journey

**Using influencer** marketing to promote your business

**Using Tripadvisor** for your tourism business

**Creating good** content to promote your business

The importance of using good imagery online

Guide to Google's Things to Do platform

**Using Facebook** effectively

**Using email** marketing to improve your performance

**How Google Business Profile** can benefit you

A beginner's guide to on-page **SEO** 

**Online travel** agents

Using video to improve your marketing plan

How to choose an online **booking system** 

# **QUALITY & BUSINESS ADVICE**

- VisitScotland's Quality Assurance (QA) schemes will come to an end on 31 March 2025.
- Decision informed by Strategic Review and in response to changing consumer and business landscape.
- New, free-to-access business advice programme to be developed, with quality embedded and a focus on continual improvement.
- Transition period over 2024/25:
  - Retiral of the QA Schemes (now closed to new entries)
  - All current gradings will remain in place until 31 March 2025
  - No charge to participants in 2024/25





# **QUALITY & BUSINESS ADVICE**

### We will:

- Continue to play an important role in **providing quality advice to businesses**, helping to drive up the quality of Scotland's tourism product and the visitor experience.
- Reach more businesses with relevant insight and quality advice to ensure Scotland offers quality visitor experiences in all areas of the visitor economy.

### How:

- By developing a new **Tourism Business Advice programme** that will connect businesses with tailored and timely business advice, prioritising a more streamlined digital customer journey and quality digital content.
- By taking a place-based approach, we will ensure that we realise the sector strengths & harness the **distinct opportunities of each destination**.
- Ongoing engagement with stakeholders and industry to help shape and inform our business advice programme.





# **Key Takeaways**

### **Be Distinctive**

Tell your **story** and showcase what makes you unique and compelling

### **Be Discoverable**

Be present and stand out across touch points to **inspire early and often** 

### **Be Inclusive**

Tailor your offering to meet the needs of the **individual** and maximise **value add** opportunities

## **Be Collaborative**

Consider where **partners** can maximise your offering, extend your reach and improve your impact

### **Be Bookable**

Make sure you are bookable through multiple **direct and indirect** routes, with accurate and up-to-date listings, rates and information





